365 DAYS OF MAYOR YVONNE AKI-SAWYERR
### Committed to Transparency

FCC begins new online strategy of transparency and information sharing. Regular news updates and 2-way communication allow Freetown's residents and other interested parties to report, feedback and have their say on the way the City is run. The online strategy includes the FCC’s first website, FB page, Twitter account, and increased use of other social media to share information and promote dialogue. One example of this is www.findmeinfreetown.com that enables residents to find out which ward they are in.

### Global Support to Develop Solutions to Housing Challenges

Mayor Aki-Sawyerr becomes one of 40 mayors from around the world selected by Bloomberg Philanthropies to participate in the Bloomberg Harvard City Leadership Initiative. Under this Initiative Freetown City Council was able to receive expert coaching on how to identify and develop innovative approaches to solving one of our city's most pressing challenges - informal housing.

### The Cotton Tree Goes Green

Under Ireland's Global Greening Initiative, Freetown’s historic cotton tree is identified as one of the world’s most iconic landmarks and the Capital becomes the first West African city to be included in this high profile campaign, joining hundreds of renowned attractions including London Eye, Eiffel Tower, and Burj al Arab. Freetown's landmark Cotton Tree is now lit up every night.

### A Uniformed Council

New uniforms for the FCC workforce are intended to make it easier for the general public to identify FCC staff. They signify that a unified, professional attitude exists across the entire organisation, and will contribute to improved service delivery by helping customers immediately identify FCC employees.

### Yvonne Aki-Sawyerr Joins Leadership Team of Mayor’s Migration Council

Yvonne Aki-Sawyerr joins the leadership team of the Mayors Migration Council (MMC) - a new initiative enabling cities to engage in international deliberations and policies concerning refugees and migrants. The MMC’s objective is to empower and enable cities with knowledge, connections, and technical assistance to engage in migration diplomacy and policy-making on a regional and international level.

### FCC and WARDC Work in Collaboration

The two local councils have agreed to collaborate on the following priority sectors: Environmental Management, Urban Planning and Housing, Revenue Mobilisation, Job Creation with a Tourism Focus, Water, and Sanitation. The Councils now hold regular meetings to advance work in these areas.

### A Complaints System

An effective complaints procedure is an important method of improving service delivery. As part of its ongoing commitment to better meeting the needs of Freetown’s residents, an automated complaints system has been developed for use by MET police and Sanitation officers. We will be rolling this out to residents later in the year.

### Mayor Briefs World Leaders on FCC’s War on Plastic

Yvonne Aki-Sawyerr addresses world leaders at the United Nations General Assembly’s Fight Against Plastic Pollution Event in New York. In her statement Yvonne Aki-Sawyerr, said, “It is clear that fighting plastic pollution is a global problem that requires international collaboration to support national efforts; local governments in turn have a significant role to play”.

### Freetown Joins International Network Committed to Tackling Climate Change

#TransformFreetown continues to attract international attention. Mayor Aki-Sawyerr attends the third Women4Climate Conference, organised by C40 Cities, which is a network of over 90 of the world’s mega-cities committed to tackling climate change.
**CONSULTATIVE**

TransformFreetown is based on widespread consultation with Freetown's residents and stakeholders. 15,000 community members engaged in zonal meetings within the 48 wards. 399 stakeholders were involved in validation meetings - 310 zonal meetings were held - 71 sector and initiative meetings were held - 33 MDAs were involved - 39 NGOs took part - 8 development partners participated.

**GLOBAL SUPPORT**

Transform Freetown is attracting global support & Mayor Aki-Sawyerr has been invited to join several international policy-making and research platforms:
- Mayor’s Migration Council
- Bloomberg Harvard City Leadership Initiative
- Global Parliament of Mayors
- OECD Champion Mayors
- Cities that Work

**CLUSTER 2: HUMAN DEVELOPMENT**

A diverse and dynamic economy with a skilled workforce will attract and retain businesses and create employment opportunities for Freetown’s residents. This cluster has priorities in the following areas:
- Education
- Skills Development
- Job Creation (tourism focus)
- Persons with disabilities

**A CONTINUOUS AND COLLABORATIVE PROCESS**

Planning is a continuous process and the sector working groups who participated in developing and fine-tuning the plan, continue to provide oversight and implementation support. The groups consist of representatives from MDAs, the private sector, development partners and NGOs, the voluntary sector and community-based organisations.

**FOUR CLUSTERS**

The #TransformFreetown plan encompasses 11 priorities. These are grouped into four clusters:
- Resilience
- Human Development
- Healthy City
- Urban Mobility.

**CLUSTER 3: HEALTHY CITY**

Recognising the link between public health, economic progress and community development, this cluster addresses challenges related to:
- Health
- Water
- Sanitation

**PARTNERSHIP FUNDING AND DELIVERY**

TransformFreetown will be delivered in partnership with relevant MDAs, development partners, NGOs, private sector and community-based organisations. Funding for specific initiatives and for the Mayor’s Delivery Unit is being provided by development partners, philanthropists and the private sector. Innovative approaches to revenue generation will allow some initiatives to be funded by Freetown City Council.

**CLUSTER 1: RESILIENCE**

Tackling challenges within the following priority sectors will help Freetown develop into a resilient city:
- Environmental Management
- Revenue Mobilisation
- Urban Planning and Housing

**CLUSTER 4: URBAN MOBILITY**

Addressing challenges related to urban mobility will make Freetown safer particularly for women, children, the elderly and the disabled, and support the achievement of other priorities.

Work in this cluster will focus on reducing congestion and increasing public awareness and understanding of traffic and road safety.

<table>
<thead>
<tr>
<th>Introduces Country's First Phone Based Tax Collection System</th>
<th>Roadside Vegetation to Prevent Erosion</th>
<th>Resilience Building Within Flood Prone Communities</th>
</tr>
</thead>
<tbody>
<tr>
<td>Freetown City Council launched a phone-based tax collection system in partnership with the two biggest phone companies, Orange and Africell.</td>
<td>Working with Sierra Leone Roads Authority, Freetown City Council is tidying and conserving vegetation in the City's central reservations and road verges. Work so far has included cutting grass, clearing footpaths and trimming the trees along Spur Road, Signal Hill Road, King Street, Jomo Kenyatta Road and Hill Station. Planting trees and carpet grass in exposed areas to limit erosion and beautify the city is planned before the heavy rains.</td>
<td>Prevention strategies and disaster risk management save lives, reduces the potential for damage to critical buildings and infrastructure, and reduce the potential economic losses. In 30 flood prone communities in Freetown, work to prevent flooding is ongoing.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Targeting Arrears, Collection Drives and a Database of FCC Land and Buildings</th>
<th>Trees of Life</th>
<th>Rebuilding Fire-Damaged Homes in Kroo Bay</th>
</tr>
</thead>
<tbody>
<tr>
<td>FCC has digitised its existing arrears database. This helps it better communicate with its commercial and residential debtors. Ward-by-ward collection drives are held for local tax, license fees, property rates and billboard fees. The FCC is also developing a comprehensive database of all FCC owned land and buildings, reviewing related documentation with the objective of asset revenue optimisation. This project is 65% complete.</td>
<td>We are improving disaster preparedness by planting over 10,000 trees in high catchment areas to prevent soil erosion. Around 3,000 additional trees will be planted around Freetown Central Business District, in schools and other public spaces. Planning for this planting is underway and will be carried out before the heavy rains.</td>
<td>FCC, with partners Concern and CRS, has rebuilt over 150 homes in Kroo Bay and Susan's Bay after these were destroyed by fire. Looking ahead, the council has plans to improve facilities available to residents in informal communities, providing basic services, such as water supply, sanitation, and waste collection to improve their lives. Relocation of some residents will be required in certain instances.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Drainage in 9 Communities</th>
<th>Annual Rainy-Season Flood-Mitigation Plan Implemented</th>
<th>Bridging Divides at Jalloh Terrace</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improved systems for drainage of storm-water are an important component of urban upgrading, particularly in Freetown where heavy rainfall leads to blocked drains and increases the chances of flooding. Work to construct 1,300m of drainage will directly benefit nine communities in the upper catchment areas in Freetown.</td>
<td>Annual losses in Freetown caused by floods, average US$2.5 million a year. In 2018, flood mitigation work covered 23 of 48 wards with the following results: -39 waterways cleaned - 20 bridges cleaned - 35 culverts desilted - 6240 meters of gutters excavated. For the first time in a decade, no rainy season flooding was experienced in many communities, including Kroo Bay</td>
<td>A newly constructed footbridge is commissioned at Jalloh Terrace, a hard to reach community in Wellington. The previous makeshift structure posed great risk to the community and the construction of the new bridge was part of the FCC's Disaster Resilience Project! This was one of the Disaster Risk Reduction interventions in 7 communities funded by Irish Aid and implemented by UNOPS.</td>
</tr>
</tbody>
</table>
FCC’s flood mitigation plan resulted in the excavation of 6240 metres of blocked gutters. It meant that no rainy season flooding was experienced in many communities that regularly flood each rainy season.
Installing bins around the city and emptying them daily helps keep our surroundings clean and healthier.

Syke Street slope stabilization work

Mayor Yvonne Aki-Sawyerr plants a tree with Jane Goodall at Taylor-Cummings Gardens.

Global Greening at the Cotton Tree
### Cleanest Zone Competition Launched

In a bid to support community development, and sustain the gains made by National Cleaning Day & FCC's flood mitigation plan, Freetown City Council launched the Cleanest Zone Competition. Rules of the competition are on the council’s website:


### New Landfill Site, Improved Kingtom and Closure of Kissy Dumpsites

A technical and economic feasibility study to identify the location for a new sanitary landfill is being undertaken with the support of DFID. Work is underway on designs for converting Kingtom dumpsite into an engineered landfill and for the eventual safe closure of Kissy dumpsite; and discussions with international firms with long-standing reputations in the field for converting waste to energy at both dumpsites, are generating interest.

### Review and Reform of Existing Dumpsite Management

A comprehensive review and reform of FCC’s dumpsite management is underway. It include reforms such as increased staffing at the dumpsite, procurement of gates to be installed at Cemetery Lane entrance at Kingtom & the entrances to Kissy, as well as tracking of all users of the dumpsites to enable Freetown City Council to ensure that all users pay the relevant tipping fees.

### Cleanest Zone Winner Announced

The Tar Road Community emerged as the winner, for tackling sanitation challenges in their zone. The Tar Road Community won 10 solar street lights, 250m of paved road (made from recycled plastic), a water point and scholarships for 10 children in their community.

### FCC Begins Registration of All Waste Service Collectors

The Council is in the process of identifying and registering all waste service collectors, by entering their details into a database and building an app so that the city's residents can easily access waste providers in their area. This will help everyone meet their waste disposal obligations.

### Waste Water Treatment Introduced

A new road into the Kingtom dumpsite has been funded by GOAL. Improved drying bed facilities for liquid waste, funded by ADB, have also been built at Kingtom dumpsite, and these will now be enhanced with the installation of a “phytoremediation” waste water treatment plant that can treat up to 500 cubic meters of sludge per day.

### Improving Sanitation & Boosting Employment

FCC has hired sweepers in all 48 wards to improve sanitation and boost employment. The main streets in the city are now swept daily and the waste is collected by a dedicated team that works to schedule. As part of the #TransformFreetown Sanitation initiatives, the council has started installing a targeted 500 bins along key streets in the city. The street bins are monitored and emptied daily. Thanks to the corporate entities, individual and diaspora organisations for supporting the purchase of the first 100 bins. We are keen to continue to receive support for these so that we can meet our target.

### Strengthening of Sanitation by-Laws

FCC has passed new sanitation by-laws which now have to be approved by the Attorney-General and Parliament. The laws enhance FCC’s ability to regulate the sanitation sector, require all waste service providers to be registered with FCC and all residents of Freetown to have their waste collected by a registered service provider. It is expected that the new by-laws will be effective on or before 31st July 2019.

### Market Dues Pay for Market Sweeping

Market dues were doubled on 1st January 2019 to enable the council to immediately take responsibility for the daily sweeping of all markets, roll out public toilets in the markets and eventually repair and construct stores in markets as required. Existing market sweepers were absorbed as FCC staff and were incorporated into the waste collection schedule along with the street sweepers.
HEALTHY CITY: RECOGNISING THE LINK BETWEEN PUBLIC HEALTH, ECONOMIC PROGRESS AND COMMUNITY DEVELOPMENT, ADDRESSING CHALLENGES RELATED TO THE THREE PRIORITY SECTORS - HEALTH, WATER AND SANITATION - WILL HELP FREETOWN BECOME A HEALTHIER AND MORE PRODUCTIVE PLACE TO LIVE AND WORK.

MEDICAL EQUIPMENT FOR HOSPITALS
Thanks to partners from our twinned city Hull, in the UK for the donation of a container with GBP100,000 worth of medical equipment, which will be distributed to secondary hospitals.

Thanks also to SL diaspora in New Jersey for their consignment of medical equipment and toys for the paediatric departments at our secondary hospitals.

BANNING OF WALL POSTERS AND HAND BILLS
Effective 31st March 2019, FCC prohibited the pasting of posters and handbills on the walls of our city. FCC embarked on a wall cleaning exercise that is ongoing. Residents have been very supportive of this move as we restore the beauty of some of our wonderful natural granite walls.

4 COMMUNITY HEALTH CENTRES TO BE CONVERTED IN BEmONC FACILITIES
Basic emergency obstetric and newborn care (BEmONC) is a primary health care level initiative promoted in low and middle-income countries to reduce maternal and newborn mortality. FCC is using own source funding to convert four community health centres into BEmONC facilities to support Health Target 1 - reducing maternal mortality by 40%.

HEALTHY PUBLIC SPACES
Safe, inclusive and accessible green and public spaces, in particular for women and children, older persons and persons with disabilities are important in cities. Work in this area includes rehabilitating the Taylor Cummings Gardens and the Cotton Tree and securing private sector participation in improving other public spaces.

TRANSBOUNDARY FINANCING
Exploring with development partners the possibility of a twinning partnership with other municipalities from developed countries to assure a better access to capital markets in order to finance the implementation of our new Masterplan. Such a twinning partnership will also enable knowledge exchange based on the expertise of the twinning municipalities. A delegation from the Swiss Development Corporation will be in Freetown in early June to advance these discussions.

WATER FUND
In partnership The Nature Conservancy, CRS, and the Ministry of Water, a Water Fund was launched to design and enhance financial and governance mechanisms which unite public, private and civil society stakeholders around a common goal of contributing to water security through nature-based solutions and sustainable watershed management.

Inclusive and accessible green and public spaces are important in cities. Rehabilitating Taylor Cummings has created a space which is safer and gives greater pleasure to everyone, especially women, children and people with disabilities.
**HUMAN DEVELOPMENT: DIVERSIFIED EMPLOYMENT OPPORTUNITIES AND AN APPROPRIATELY SKILLED POPULATION IS ESSENTIAL TO OUR INDIVIDUAL AND COLLECTIVE PROSPERITY. IN THIS CLUSTER, WE HAVE FOUR PRIORITY SECTORS - EDUCATION, SKILLS DEVELOPMENT, JOB CREATION AND SUPPORT FOR PEOPLE WITH DISABILITIES. THESE ARE INTENDED TO CULTIVATE A DIVERSE AND DYNAMIC ECONOMY WITH A SKILLED WORKFORCE, THAT ATTRAITS AND RETAINS BUSINESSES.**

<table>
<thead>
<tr>
<th>JOBSITE INVESTMENT IN MICRO WASTE COLLECTION SERVICES</th>
<th>EVENTS CALENDAR</th>
</tr>
</thead>
<tbody>
<tr>
<td>Funding has been secured from the EU to provide 60 tricycle carts, tools and business development services for waste collection service providers. New jobs are created and more waste is collected! This scheme is being replicated in collaboration with GEN and IOM to further improve waste collection, skills development and job opportunities for youth in the city. A clean city is a key element of our drive to boost tourism in Freetown.</td>
<td>Our FCC December events compilation of all the activities in our City was intended to give a boost to local tourism by promoting events taking place over the December period. This initiative is supportive of employment and entrepreneurship in the tourist industry.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>FCC HOSTS INTERNATIONAL AFRICAN AMERICAN MUSEUM (IAAM) PRESIDENT &amp; CEO</th>
<th>ENHANCING THE CREDIBILITY OF PUBLIC EXAMS</th>
</tr>
</thead>
<tbody>
<tr>
<td>In February 2019, FCC was host to International African American Museum (IAAM) President &amp; CEO and his team. Sierra Leone and Charleston, South Carolina share ties that date back to the Trans-Atlantic Slave when Bunc Island in Sierra Leone was a major centre for slave trade. The International African American Museum, the City of Charleston and the Freetown City Council have expressed a desire and enthusiasm to activate this relationship and to consolidate and harness the potential benefits of these historic and cultural ties, creating a bridge for those whose ancestors left Bunc Island hundreds of years ago, to return home.</td>
<td>FCC in collaboration with MBSSSE and with support from UNICEF SL, ran a pilot project to enhance monitoring of the NPSE examinations process. Over 100 schools took part. This is a huge step towards one of our Education targets - to ensure that all students in Freetown take public exams in transparent and credible conditions by 2022. After the exams, planning is underway for FCC to host a conference for Freetown schools to review marking, chief examiner’s comments and examination statistics to improve next year’s exams.</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>BUILDING SCHOOLS</th>
<th>THE SPEAKER’S SESSION</th>
</tr>
</thead>
<tbody>
<tr>
<td>FCC are collaborating with Make-It-Happen, a UK NGO to construct new classrooms and rehabilitate existing ones at EB Williams School, Fattah Rahman and Henry Fergusson JSS. At the historic Regent Square Municipal School, FCC has used own source revenue to construct new toilets, a water well and a new exterior wall. Agreement has been reached with Standard Chartered Bank to build a new classroom block in a deprived school. Plans are underway to pilot pre-school facilities for under-fives at Kroo Town Road market,</td>
<td>The Speaker’s Session, is a #TransformFreetown initiative of the Job Creation Sector. Speaker’s Sessions give students and potential employees of the tourism sector the opportunity to discuss trends and career opportunities, with industry leaders, as well as hear their personal experiences of working in the tourism sector.</td>
</tr>
</tbody>
</table>

STREET TRADING /PUSH BACK

FCC has designated 17 streets in the CBD as no-street trading streets. Teams comprising Metropolitan Police and Trade Council Marshalls seek to enforce these restrictions. No-street trading sign posts have been erected to reinforce the message and aid enforcement. Market repairs and new market construction plans were delayed but are now being advanced.

URBAN PLANNING AND HOUSING

The press release issued in March 2019 by the Office of the Vice President confirming the devolution of 28 functions to the local councils was very well received. In particular the devolution of land use planning and building permits has accelerated efforts at FCC to develop our institutional framework for executing these functions. Working in collaboration with the World Bank and the PMFU, work is advancing on the Urban Resilience Project design which is likely to include the development of a zonal plan for Freetown, neighbourhood upgrading and access to serviced sites to facilitate private sector entry into the housing sector.

Clearing and planting roadside verges stabilises soil, contributes to less flooding during the rains and makes the city look more appealing.
Meeting Roll Back Malaria CEO - Abdou Diallo to discuss the role of sanitation in the fight against malaria.

Freetown is a cleaner city.

Say hello to FCC's

FIND ME IN FREETOWN

This is for you, if you have ever wondered...

...what ward you're currently (living) in | ...who your councillor is | ...where wards begin and end

Watch out for new features, but first get acquainted with

FINDMEINFREETOWN.COM
We say thank for your supporting the Freetown City Council for the past year in its mission to #TransformFreetown and improve service delivery to our residents.

We look forward to your continued support as we strive to achieve this goal.

www.fcc.gov.sl